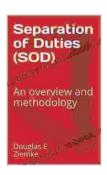
# Separation of Duties (SoD): An Overview and Methodology

Separation of duties (SoD) is a fundamental principle of internal control that helps organizations prevent fraud and ensure the accuracy and reliability of their financial reporting. SoD requires that different individuals or departments be responsible for different aspects of a transaction or process, so that no one person has the ability to both initiate and complete a transaction or process without review or oversight.

SoD is an important part of an organization's internal control system because it helps to:



### Separation of Duties (SOD): An overview and methodology by Ben Stevens

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- Prevent fraud by making it more difficult for individuals to commit fraud without being detected.
- Ensure the accuracy and reliability of financial reporting by reducing the risk of errors and omissions.

 Improve operational efficiency by streamlining processes and reducing the risk of bottlenecks.

#### Types of SoD

There are two main types of SoD:

- Functional SoD: This type of SoD requires that different individuals or departments be responsible for different functions within a process or transaction. For example, in a purchase-to-pay process, the purchasing department should be responsible for creating purchase orders, the receiving department should be responsible for receiving goods and services, and the accounts payable department should be responsible for paying invoices.
- Personnel SoD: This type of SoD requires that different individuals be responsible for different tasks within a process or transaction. For example, in a purchase-to-pay process, one individual should be responsible for creating purchase orders, another individual should be responsible for receiving goods and services, and a third individual should be responsible for paying invoices.

#### Importance of SoD

SoD is an important part of an organization's internal control system because it helps to prevent fraud and ensure the accuracy and reliability of financial reporting. SoD can also help to improve operational efficiency by streamlining processes and reducing the risk of bottlenecks.

The importance of SoD is highlighted by the fact that it is a key requirement of the Sarbanes-Oxley Act of 2002 (SOX). SOX requires publicly traded

companies to maintain an effective SoD program as part of their internal control system.

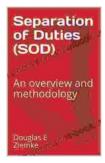
#### Methodology for Implementing and Maintaining an Effective SoD Program

The following steps can be used to implement and maintain an effective SoD program:

- Identify the key processes and transactions that require SoD.
   These processes and transactions should be identified based on their risk level and the potential for fraud.
- Determine the appropriate level of SoD for each process or transaction. The level of SoD required will vary depending on the risk level and the potential for fraud.
- Assign responsibilities for each process or transaction.
   Responsibilities should be assigned in a way that ensures that no one individual has the ability to both initiate and complete a transaction or process without review or oversight.
- 4. **Implement controls to prevent or detect violations of SoD**. These controls can include physical barriers, segregation of duties software, and audit procedures.
- 5. **Monitor the SoD program and make adjustments as needed**. The SoD program should be monitored on a regular basis to ensure that it is effective and that it is being followed.

SoD is a fundamental principle of internal control that helps organizations prevent fraud and ensure the accuracy and reliability of their financial

reporting. By implementing and maintaining an effective SoD program, organizations can reduce the risk of fraud, improve operational efficiency, and ensure compliance with regulatory requirements.



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